TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

JUNE 30, 2022

PREPARED FOR:

RITTER CENTER PO BOX 3517 SAN RAFAEL, CA 94912

PREPARED BY:

VASQUEZ & CO., LLP 655 N. CENTRAL AVE., STE 1550 GLENDALE, CA 91203

AMOUNT DUE OR REFUND:

NOT APPLICABLE

MAKE CHECK PAYABLE TO:

NOT APPLICABLE

MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:

NOT APPLICABLE

RETURN MUST BE MAILED ON OR BEFORE:

NOT APPLICABLE

SPECIAL INSTRUCTIONS:

THIS RETURN HAS BEEN PREPARED FOR ELECTRONIC FILING. IF YOU WISH TO HAVE IT TRANSMITTED ELECTRONICALLY TO THE IRS, PLEASE SIGN, DATE, AND RETURN FORM 8879-TE TO OUR OFFICE. WE WILL THEN SUBMIT THE ELECTRONIC RETURN TO THE IRS. DO NOT MAIL A PAPER COPY OF THE RETURN TO THE IRS. RETURN FORM 8879-TE TO US AS SOON AS POSSIBLE.

Form **8879-TE**

IRS e-file Signature Authorization for a Tax Exempt Entity

For calendar year 2021, or fiscal year beginning $\begin{tabular}{c|c} JUL & 1 \end{tabular}$, 2021, and ending $\begin{tabular}{c|c} JUN & 30 \end{tabular}$

Department of the Treasury Internal Revenue Service

▶ Do not send to the IRS. Keep for your records.

► Go to www.irs.gov/Form8879TE for the latest information.

Name of filer	EIN or SSN
RITTER CENTER	94-2675517
Name and title of officer or person subject to tax MARK SHOTWELL CEO	
Part I Type of Return and Return Information	
Check the box for the return for which you are using this Form 8879-TE and enter the applicable Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you or 10a below, and the amount on that line for the return being filed with this form was blank, the whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter than one line in Part I.	check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, en leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, 0- on the applicable line below. Do not complete more
	lumn (A), line 12) 1b <u>8,479,577.</u>
2a Form 990-EZ check here b Total revenue, if any (Form 990-EZ, line 9)	
3a Form 1120-POL check here ▶ b Total tax (Form 1120-POL, line 22)	
4a Form 990-PF check here b Tax based on investment income (Form 99	
5a Form 8868 check here b Balance due (Form 8868, line 3c)	
6a Form 990-T check here b Total tax (Form 990-T, Part III, line 4)	
7a Form 4720 check here b Total tax (Form 4720, Part III, line 1) b FMV of assets at end of tax year (Form 522	
8a Form 5227 check here ▶ b FMV of assets at end of tax year (Form 522 9a Form 5330 check here ▶ b Tax due (Form 5330, Part II, line 19)	
10a Form 8038-CP check here b Amount of credit payment requested (Form	
Part II Declaration and Signature Authorization of Officer or Person	
Under penalties of perjury, I declare that X I am an officer of the above entity or I am a	<u> </u>
acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to it entry to the financial institution account indicated in the tax preparation software for payment of financial institution to debit the entry to this account. To revoke a payment, I must contact the L later than 2 business days prior to the payment (settlement) date. I also authorize the financial in payment of taxes to receive confidential information necessary to answer inquiries and resolve is personal identification number (PIN) as my signature for the electronic return and, if applicable, if I authorize VASQUEZ & CO., LLP	nitiate an electronic funds withdrawal (direct debit) i the federal taxes owed on this return, and the J.S. Treasury Financial Agent at 1-888-353-4537 no istitutions involved in the processing of the electronic ssues related to the payment. I have selected a
ERO firm name	Enter five numbers, but
	do not enter all zeros
as my signature on the tax year 2021 electronically filed return. If I have indicated with with a state agency(ies) regulating charities as part of the IRS Fed/State program, I als on the return's disclosure consent screen.	.,
As an officer or person subject to tax with respect to the entity, I will enter my PIN as return. If I have indicated within this return that a copy of the return is being filed with IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.	a state agency(ies) regulating charities as part of the
Signature of officer or person subject to tax Mark Shotwell Part III Certification and Authentication	Date ► 09/05/2023
ERO's EFIN/PIN. Enter your six-digit electronic filing identification	
. , , , , , , , , , , , , , , , , , , ,	6178910332 To not enter all zeros
I certify that the above numeric entry is my PIN, which is my signature on the 2021 electronically submitting this return in accordance with the requirements of Pub. 4163 , Modernized e-File (Me Business Returns.	
ERO's signature ► VASQUEZ + COMPANY LLP	Date ► 07/28/23
ERO Must Retain This Form - See Inst	ructions
Do Not Submit This Form to the IRS Unless Rec	
LHA For Privacy act and Paperwork Reduction Act Notice, see instructions.	Form 8879-TE (2021)

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) print RITTER CENTER 94-2675517 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your PO BOX 3517 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions SAN RAFAEL, CA 94912 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) MARK SHOTWELL The books are in the care of ▶ PO BOX 3517 - SAN RAFAEL, CA 94912-3517 Telephone No. ▶ 415-457-8182 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. MAY 15, 2023 , to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: calendar year or __ , and ending _ JUN 30 , 2022 ► X tax year beginning JUL 1, 2021 Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

123841 01-12-22

LHA

Form 8868 (Rev. 1-2022)

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

EXTENDED TO MAY 15, 2023

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

<u> </u>	or the	e 2021 calendar year, or tax year beginning 0.0111 , 2.021 and e	naing U	<u>UN 30, 2022</u>	
3 C	heck if oplicabl	C Name of organization		D Employer identifi	cation number
	Addre				
	Name chang	Doing business as		94-26755	<u> 17 </u>
	Initial return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone numbe	er
	Final return	PO BOX 3517		415-457-	8182
	termin ated			G Gross receipts \$	8,736,009.
	Amen	ded CAN DAFAFT. CA 0/012		H(a) Is this a group r	
	return Applic			for subordinates	
	tion pendi	PO BOX 3517, SAN RAFAEL, CA 94912			
				H(b) Are all subordinates i	
		empt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or	527	1 '	list. See instructions
		te: WWW.RITTERCENTER.ORG		H(c) Group exemption	
K F	orm of	forganization: X Corporation Trust Association Other	L Year	of formation: 1980 i	M State of legal domicile: CA
Pa	rt I	Summary			
۵	1	Briefly describe the organization's mission or most significant activities: $\ \underline{\textbf{RITTE}}$			
ĕ		PREVENT AND RESOLVE HOMELESSNESS AND IMPRO	OVE TH	IE HEALTH, D	IGNITY,
밀	2	Check this box if the organization discontinued its operations or dispose	d of more	than 25% of its net as	sets.
Š	3	Number of voting members of the governing body (Part VI, line 1a)		3	13
Ğ	4	Number of independent voting members of the governing body (Part VI, line 1b)		4	13
οŏ		Total number of individuals employed in calendar year 2021 (Part V, line 2a)			70
Activities & Governance		Total number of volunteers (estimate if necessary)			120
릙		Total unrelated business revenue from Part VIII, column (C), line 12			0.
إ≽		Net unrelated business taxable income from Form 990-T, Part I, line 11			
\neg		The amounted business taxable moonle norm one of the art is mile in		Prior Year	Current Year
	8	Contributions and grants (Part VIII, line 1h)		6,649,862.	6,804,914.
ne Ine				1,846,998.	1,602,087.
Revenue		•		34,017.	66,714.
æ		Investment income (Part VIII, column (A), lines 3, 4, and 7d)			
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		6,446. 8,537,323.	
\dashv		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)			8,479,577.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
န္		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		3,480,177.	3,943,249.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	216,162.
흸	b	Total fundraising expenses (Part IX, column (D), line 25) 438,34	<u>7.</u>		
ω̈́	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		3,793,061.	
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		7,273,238.	8,394,557.
	19	Revenue less expenses. Subtract line 18 from line 12		1,264,085.	85,020.
Assets or Balances			Be	ginning of Current Year	End of Year
ets Potential	20	Total assets (Part X, line 16)		5,819,629.	5,728,546.
Ass	21	Total liabilities (Part X, line 26)		813,279.	794,265.
三三		Net assets or fund balances. Subtract line 21 from line 20		5,006,350.	4,934,281.
Pa	rt II	Signature Block		· ·	, ,
Jnde	er pena	alties of perjury, I declare that I have examined this return, including accompanying schedules a	and stateme	ents, and to the best of m	v knowledge and belief, it is
	-	ct, and complete. Declaration of preparer (other than officer) is based on all information of whic			,, ,
,	001100	L	on proparor	line any mio monegor	
Sign		Signature of officer		Date	
Here		MARK SHOTWELL, CEO			
чеге	8	Type or print name and title			
			Гг	Date Check	PTIN
יי: יי		Print/Type preparer's name PECINA DRINGE CDA	.001	0/7/0000 if	D00576036
Paid		REGINA PRINCE, CPA ROUND OF THE	MA		
	arer	Firm's name VASQUEZ & CO., LLP		Firm's EIN ▶	33-0700332
Jse	Only	Firm's address 655 N. CENTRAL AVE., STE 1550			2 002 1000
		GLENDALE, CA 91203		Phone no. 21	3-873-1700
Иау	the II	RS discuss this return with the preparer shown above? See instructions			X Yes No

Form	990 (2021) RITTER CENTER 94-2675517 Page	2
Pai	Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	
1	Briefly describe the organization's mission:	
	RITTER CENTER'S MISSION IS TO REDUCE THE NEGATIVE IMPACTS OF	
	HOMELESSNESS AND POVERTY BY PROVIDING COMPREHENSIVE HEALTH AND SOCIAL	_
	SUPPORT SERVICES TO INDIVIDUALS, FAMILIES, AND THE GREATER COMMUNITY	_
	OF MARIN COUNTY, CALIFORNIA.	_
2	Did the organization undertake any significant program services during the year which were not listed on the	_
_	prior Form 990 or 990-EZ?	0
	If "Yes." describe these new services on Schedule O.	•
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	0
Ü	If "Yes," describe these changes on Schedule O.	•
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
-	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	
4-	revenue, if any, for each program service reported. (Code:) (Expenses \$2, 988, 258 • including grants of \$) (Revenue \$252, 155 •	_
4a		_)
	CASE MANAGEMENT	—
	THE CENTER'S CASE MANAGERS MEET ONE-ON-ONE WITH INDIVIDUALS AND	—
		—
	FAMILIES IN NEED OF ASSISTANCE. CASE MANAGERS EVALUATE EACH CLIENT'S	—
	IMMEDIATE AND LONG-TERM NEEDS THROUGH AN INTERVIEW ASSESSMENT PROCESS.	_
	TOGETHER, THE CLIENT AND CASE MANAGER DEVELOP A CASE PLAN TO HELP	_
	STABILIZE THE CLIENT AND CREATE A PATH TO INCREASED SELFSUFFICIENCY.	—
	CASE MANAGERS SPECIALIZE IN PROVIDING THE FOLLOWING SERVICES: HOUSING	—
	(THROUGH THE HOUSING FIRST PROGRAM AND OTHER SUBSIDIES SUCH AS SECTION	—
	8 AND VETERANS AFFAIRS SUPPORTIVE HOUSING), SUBSTANCE ABUSE, GOVERNMENT	—
	BENEFITS INCLUDING PUBLIC HEALTH INSURANCE PROGRAMS, PHYSICAL AND	_
	MENTAL HEALTH, JAIL RELEASE	—
4b	(Code:) (Expenses \$1,582,601. including grants of \$) (Revenue \$1,349,932.	_)
	HEALTH CENTER	—
	MO MAKE A COMPRESSENCIVE INMECRAMINE APPROACH MO HEALMH CARE AND ECOHO	—
	TO TAKE A COMPREHENSIVE, INTEGRATIVE APPROACH TO HEALTH CARE AND FOCUS	—
	ON SUPPORTING THE WHOLE PERSON. OUR HEALTH CENTER PROVIDES PRIMARY HEALTH CARE SERVICES TO INDIVIDUALS WHO OTHERWISE COULD NOT AFFORD IT,	—
	AND EVERY CLIENT RECEIVES A COMPREHENSIVE TREATMENT PLAN. OUR CHIEF	—
	MEDICAL OFFICER, SAIMA FIRDOOS, MD, AND A TEAM OF NURSE PRACTITIONERS	—
	PROVIDE PREVENTATIVE CARE AND ADDRESS URGENT CONCERNS. RORY RIEGER, MA,	—
	CADC-II, CCTP MANAGES OUR BEHAVIORAL HEALTH TEAM TO PROVIDE PSYCHIATRY,	—
	PSYCHOTHERAPY, AND SUBSTANCE USE COUNSELING. DURING THE YEAR, THE	—
	ORGANIZATION SERVED 1,122 PATIENTS AND PROVIDED 4,636 VISITS.	—
	ORGANIZATION SERVED 1,122 FAILENIS AND FROVIDED 4,030 VISIIS.	—
40	(Code:) (Expenses \$983,669 •including grants of \$) (Revenue \$)	_
40	(Code:) (Expenses \$	- '
		—
	THE CENTER PROVIDES BEHAVIORAL HEALTH SERVICES INCLUDING MENTAL HEALTH	—
	AND SUBSTANCE ABUSE COUNSELING AND PSYCHIATRIC MEDICINE MANAGEMENT. THE	—
	BEHAVIORAL HEALTH PROGRAM WORKS IN AN INTEGRATED AND HOLISTIC MANNER	—
	WITH THE CENTER'S MEDICAL AND CASE MANAGEMENT PROGRAMS. THIS	—
	MULTI-DISCIPLINARY TEAM OF PROFESSIONALS MAKES UP THE CENTER'S	—
		—
	BEHAVIORAL WELLNESS EDUCATION AND LIFE LEARNING (BWELL) TEAM. THE BWELL	—
	TEAM MEETS WEEKLY TO CREATE AND UPDATE HOLISTIC TREATMENT PLANS FOR	—
	PATIENTS WITH COMPLEX NEEDS. DURING THE YEAR, THE ORGANIZATION SERVED	_
	216 PATIENTS AND PROVIDED 1,621 VISITS.	—
4d	Other program services (Describe on Schedule O.)	
	(Expenses \$ 265,997 • including grants of \$) (Revenue \$) Total program service expenses ► 5,820,525 •	—
<u>4e</u>	Total program service expenses ► 5 , 820 , 525 . Form 990 (202	241
	Form 930 (202	< 11

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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
•	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	<u> </u>		
Ŭ	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	ا ا		
U				X
-	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		 ₩
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		<u> </u>
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9	X	
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
-	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
·	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
ч	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	 		
u		11d	Х	
_	Part X, line 16? If "Yes," complete Schedule D, Part IX		X	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Λ	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		v	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		37	
	Schedule D, Parts XI and XII	12a	_X_	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			l
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		x
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes."			<u> </u>
	,	19		X
20a	complete Schedule G, Part III	20a		X
	•	20a 20b		 ^ `
b O4	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	ZUD		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	_		_V
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

132003 12-09-21

Form **990** (2021)

Form 990 (2021) RITTER CENTER

Part IV Checklist of Required Schedules (continued)

	·		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			1
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			1
	Schedule J	23	X	<u> </u>
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		<u> </u>
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			1
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		\vdash
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	050		x
L	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
D	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			1
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	25b		x
26	Schedule L, Part I Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	230		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			1
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		x
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			1
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			1
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	<u> </u>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			37
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			v
04	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		<u> </u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	24		X
25.0	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	34 35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	33a		
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		1
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	000		
	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pa	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			\Box
			Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		7.7	
	(gambling) winnings to prize winners?	1c	X	(2021)

132004 12-09-21

Form **990** (2021)

Form	990 (2021) RITTER CENTER		94-2675	517	Р	age 5			
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)								
				_	Yes	No			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return	2a	70						
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	ns?		2b	Х				
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions	S							
				3a		X			
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule			3b					
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a					,,			
	financial account in a foreign country (such as a bank account, securities account, or other financial a	ccount)	?	4a		X			
b	If "Yes," enter the name of the foreign country								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ac	counts	s (FBAR).			1,,			
				<u>5a</u>		X			
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction			5b		X			
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c					
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			6-		X			
L	any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions.			6a		<u> </u>			
b		_		6b					
7	were not tax deductible? Organizations that may receive deductible contributions under section 170(c).			OD					
7	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and sen	iiooc nra	wided to the payor?	7a	Х				
				7b	X				
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it wa		red	10	- 22				
C	to file Form 8282?			7c		X			
ч	If "Yes," indicate the number of Forms 8282 filed during the year	7d		10					
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co)	7e		Х			
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra		·	7f		X			
	If the organization received a contribution of qualified intellectual property, did the organization file For			7g					
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h					
8									
Ū		-		8					
9	Sponsoring organizations maintaining donor advised funds.								
				9a					
				9b					
10	Section 501(c)(7) organizations. Enter:								
	Initiation fees and capital contributions included on Part VIII, line 12	10a							
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b							
11	Section 501(c)(12) organizations. Enter:								
	Gross income from members or shareholders	11a							
	Gross income from other sources. (Do not net amounts due or paid to other sources against								
	amounts due or received from them.)	11b							
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form			12a					
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b							
13	Section 501(c)(29) qualified nonprofit health insurance issuers.								
а	Is the organization licensed to issue qualified health plans in more than one state?			13a					
	Note: See the instructions for additional information the organization must report on Schedule O.								
b	Enter the amount of reserves the organization is required to maintain by the states in which the								
	organization is licensed to issue qualified health plans	13b							
С	Enter the amount of reserves on hand	13c							
14a				14a		X			
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul			14b					
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner								
	excess parachute payment(s) during the year?			15	L	Х			
	If "Yes," see the instructions and file Form 4720, Schedule N.								
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	income	e?	16		Х			
	If "Yes," complete Form 4720, Schedule O.								
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in a	any							
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?			17	L	L			
	If "Yes," complete Form 6069.								

RITTER CENTER 94-2675517 Form 990 (2021) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 13 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 13 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 X of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16h Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶CA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Upon request Another's website Own website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records

Form **990** (2021)

94912-3517

MARK SHOTWELL - 415-457-8182 BOX 3517, SAN RAFAEL, CA

14260807 795952 RITTERCENTER

RITTER CENTER 94-2675517 <u> Page</u> **7** Form 990 (2021)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See the instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per week	Position (do not check more than one box, unless person is both an officer and a director/trustee)					an	an compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(1) SAIMA FIRDOOS	24.00							000 505		10 000
CHIEF MEDICAL OFFICER	40.00				Х			200,735.	0.	10,803.
(2) MARK SHOTWELL	40.00							150 060	,	06 000
CEO	10.00			Х				158,960.	0.	26,000.
(3) AMY FAWCETT	10.00			7,				145 005	0	•
WIPFLI CONTRACTED CFO	40.00			Х				145,985.	0.	0.
(4) KIM BAENISCHM	40.00					x		116 406	0.	0.
CHIEF OF STAFF (5) ALEC BRADBURRY	40.00					^		116,496.	0.	0.
FAMILY NURSE PRACTITIONER	40.00					x		108,569.	0.	0.
(6) DAN MASTERSON	2.00					^		100,309.	0.	0.
DIRECTOR	2.00	Х						0.	0.	0.
(7) CAROL C. FARRER, JD	2.00							0.	0.	0.
DIRECTOR	2.00	х						0.	0.	0.
(8) J TIM BIDDLE	2.00	25						•	•	•
TREASURER		х		х				0.	0.	0.
(9) CAROL ANGEL	2.00							•	•	
SECRETARY		Х		х				0.	0.	0.
(10) MARGARET TREZEVANT	2.00							-	-	
PRESIDENT EMERITAS		Х						0.	0.	0.
(11) DAVID NEAGLE	2.00									
PRESIDENT		Х		Х				0.	0.	0.
(12) BETTYE KRAY	2.00									
DIRECTOR		Х						0.	0.	0.
(13) SEAN MCCONNELL	2.00									
DIRECTOR		Х						0.	0.	0.
(14) ROBERT A. MCCASKILL	2.00									
DIRECTOR		X						0.	0.	0.
(15) MICHAEL RALSTON	2.00									
DIRECTOR		Х						0.	0.	0.
(16) ROSE LINDA CAMACHO	2.00									
DIRECTOR		Х						0.	0.	0.
(17) TONY DOYLE	2.00							_	_	_
DIRECTOR		X						0.	0.	0 • Form 990 (2021)

Form 990 (2021) RITTER CENTER 94-2675517 Page 8

Part VII Section A. Officers, Directors, Trus	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
(A)	(B)			(C	C)			(D) (E)				(F)	
Name and title	Average	(do		Posi		l than o	ne.	Reportable	Reportable		Es	timate	ed
	hours per	box	, unles	ss per	son is	s both	an	compensation	compensatio	n	an	nount	of
	week		er an	a a ai	recto	or/trustee)		from	from related	- 1		other	
	(list any hours for	recto						the	organization			pensa	
	related	ordi	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MIS 1099-NEC)	SC/		om th	
	organizations	rustee	l trusi		ee	u beu		1099-NEC)	1099-NEC)		_	anizat d relat	
	below	dual t	ıtio na		nploy	st cor	_	1033 (VEO)				anizati	
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former				o.g.		
(18) STEPHANIE ZIMAND - PLEXICO	2.00												
DIRECTOR		Х						0.		0.			0.
(19) LUCIA MARTEL - DOW	2.00												
DIRECTOR (UNTIL 3/22/2022)		Х						0.		0.			0.
						\vdash							
						\vdash							
						H							
						H							
1b Subtotal		<u> </u>				_	_	730,745.		0.	3	6,8	03.
c Total from continuation sheets to Part VI								0.		0.		• , •	0.
d Total (add lines 1b and 1c)							•	730,745.		0.	3	6,8	
Total number of individuals (including but n							re		000 of reportable				
compensation from the organization						,		,					5
												Yes	No
3 Did the organization list any former officer,	director, truste	ee, k	еу е	mple	oye	e, or	nig	hest compensated empl	oyee on	ſ			
line 1a? If "Yes," complete Schedule J for s	uch individual									[3		X
4 For any individual listed on line 1a, is the su										[
and related organizations greater than \$150	0,000? If "Yes,	" co	mple	ete S	Sche	dule	J f	or such individual			4	Х	
5 Did any person listed on line 1a receive or a	accrue compen	sati	on fr	om a	any	unre	ate	ed organization or individ	lual for services				
rendered to the organization? If "Yes." com	plete Schedule	J fo	or su	ıch r	ers	on					5		X
Section B. Independent Contractors													
1 Complete this table for your five highest co										ensat	ion fro	om	
the organization. Report compensation for	the calendar ye	ear e	ndin	ıg wi	ith c	or wit	nin T	-	ear.				
(A)	addrass							(B)	ontions	0)) amna		_
Name and business	address						4	Description of s			ompe	nsatio	
WIPFLI LLP							ľ	GRANT ACCOUN'	I.TNG				

125 E. MILL STREET, UKIAH, CA 95482 SERVICES 257,772. NORTH AMERICA MENTAL HEALTH SERVICES PSYCHIATRY & 252,706. 2165 LARKSPUR LANE, REDDING, CA 96002 COUNELING SERVICES CITIZEN BEST LLC WEBSITE & MARKETING 2506 BEN DORAN CT, CEDAR PARK, TX 78613 DESIGN 216,400. THE WRITE CHOICE NETWORK LLC GRANT WRITER/GRANT 2205 LUNDY LANE, BETTENDORF, IA 52722 COMPLIANCE SERVICES 197,875. KATHERINE HARLE 306 STARLING ROAD , MILL VALLEY, CA 94941 MARKETING 119,000. Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

Form 990 (2021)

Form 990 (2021) RITTER
Part VIII Statement of Revenue

			Check if Schedule O contains a	resnonse r	or note to any lir	ne in this Part VIII			
			Officer if Schedule O Contains a i	esponse c	or flote to arry iii	(A)	(B)	(C)	(D)
						Total revenue	Related or exempt	Unrelated	Revenuè excluded
							function revenue	business revenue	from tax under sections 512 - 514
									Sections 512 - 514
nts nts	1		Federated campaigns	1a					
iz our		b	Membership dues	1b					
s, C		С	Fundraising events	1c					
äË		d	Related organizations	1d					
Contributions, Gifts, Grants and Other Similar Amounts		е	Government grants (contributions)	1e 4,	<u>639,587.</u>				
i Si		f	All other contributions, gifts, grants, and						
but			similar amounts not included above	1f 2,	165,327.				
ÖĘ		g	Noncash contributions included in lines 1a-1f	1g \$	483,218.				
Sor		h	Total. Add lines 1a-1f			6,804,914.			
<u> </u>					Business Code				
	2	2	NET PATIENT REVENUE	F		1,282,637.	1 282 637.		
Š	_		HOUSING PROGRAM REV		624100		252,155.		
er ue			340B PROGRAM REVENU		621400	67,295.			
m S			540B IROGRAM REVEN		021400	01,233.	01,233.		
gra Be		d							
Program Service Revenue		e							
-			All other program service revenue			1 600 007			
		g	Total. Add lines 2a-2f			1,602,087.			
	3		Investment income (including divider			01 520			21 520
			other similar amounts)			21,530.			21,530.
	4		Income from investment of tax-exem						
	5		Royalties						
			(1)) Real	(ii) Personal	-			
			Gross rents 6a						
		b	Less: rental expenses 6b			-			
		С	Rental income or (loss) 6c						
		d	Net rental income or (loss)						
	7	а	Gross amount from sales of (i) Se	ecurities	(ii) Other				
			assets other than inventory 7a 301	,616.					
		b	Less: cost or other basis						
ē			and sales expenses	,432.					
en		С	Gain or (loss) 7c 45	,184.					
Şe.			Net gain or (loss)			45,184.			45,184.
her Revenue			Gross income from fundraising events (n		•				
퉏			including \$						
			contributions reported on line 1c). Se	ee					
			Part IV, line 18						
		b	Less: direct expenses						
			Net income or (loss) from fundraising		•				
			Gross income from gaming activities						
		_	Part IV, line 19						
		h	Less: direct expenses			-			
			Net income or (loss) from gaming act						
			Gross sales of inventory, less returns						
	10	а	and allowances						
		h				-			
			•						
$\overline{}$		Ü	Net income or (loss) from sales of inv	eniory	Business Code				
sn	44	_	MISCELLANEOUS INCOM	WE:	621400	5,862.			5,862.
e e	'''				321400	3,002.			5,002.
ilar ven		b							
Miscellaneous Revenue		۲ C	All other revenue			1			
Ē			Total. Add lines 11a-11d			5,862.			
	12	<u>e</u>	Total revenue. See instructions			8,479,577.	1.602.087	0.	72,576.
	14		TOTAL TOTOLING. OUR INSURUCIONS		·····	<u> - - - - - - - - - - </u>	<u></u>		. = , = , 0 .

Form 990 (2021) RITTER CENTER Part IX Statement of Functional Expenses

	Check if Schedule O contains a respons			(0)	X
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	542,483.	428,003.	114,480.	
	trustees, and key employees	342,403.	420,003.	114,400.	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
7	persons described in section 4958(c)(3)(B)	2,819,644.	2,224,614.	595,030.	
7 8	Other salaries and wages Pension plan accruals and contributions (include	2,017,044·	2,227,U14•	3,3,030.	
0	·	72,499.	57,200.	15,299.	
9	section 401(k) and 403(b) employer contributions) Other employee benefits	222,703.	175,706.	46,997.	
10		285,920.	225,582.	60,338.	
11	Payroll taxes Fees for services (nonemployees):	200,020	223,3024	00,330.	
'' a					
b		12,415.	1,194.	7,601.	3,620.
	Accounting	282,177.	27,132.	172,768.	82,277.
d					<u> </u>
e		216,162.			216,162.
f	Investment management fees	,			•
g					
Ū	column (A), amount, list line 11g expenses on Sch 0.)	1,190,888.	570,758.	538,415.	81,715.
12	Advertising and promotion	45,652.	4,390.	27,951.	81,715. 13,311.
13	Office expenses	561,137.	402,628.	158,509.	
14	Information technology	41,563.	32,792.	8,771.	
15	Royalties				
16	Occupancy	543,828.	348,050.	195,778.	
17	Travel	42,537.	33,815.	8,722.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates	C1 C40	20 202	20 650	
22	Depreciation, depletion, and amortization	61,640.	28,982.	32,658.	
23	Insurance	49,663.	14,089.	35,574.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),				
а	amount, list line 24e expenses on Schedule 0.) CLIENT ASSISTANCE	1,162,048.	1,162,048.		
a b	MADECINIC C DUDI TO DUI A	120,986.	44,140.	55,250.	21,596.
C	DITEC C CUDCODIDUTON	35,553.	15,288.	19,338.	927.
d	TAVES & TESTISES	32,515.	7,755.	12,150.	12,610.
e		52,544.	16,359.	30,056.	6,129.
25	Total functional expenses. Add lines 1 through 24e	8,394,557.	5,820,525.	2,135,685.	438,347.
26	Joint costs. Complete this line only if the organization	.,,	., . = - ,	, ==,,,,,,,	,
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	. 5				

94-2675517 Page **11**

RITTER CENTER

Form 990 (2021) Part X Balance Sheet

Par	t X	Balance Sneet					
		Check if Schedule O contains a response or no	te to any	line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			1,487,609.	1	1,229,199
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net		717,191.	3	859,875	
	4	Accounts receivable, net	261,789.	4	247,923		
	5	Loans and other receivables from any current of					
		trustee, key employee, creator or founder, subs					
		controlled entity or family member of any of the		5			
	6	Loans and other receivables from other disqual					
		under section 4958(f)(1)), and persons describe	ion 4958(c)(3)(B)		6		
t2	7	Notes and loans receivable, net			7		
Assets	8	Inventories for sale or use				8	
۲	9	Prepaid expenses and deferred charges			25,883.	9	119,693
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	1,103,325.			
	b	Less: accumulated depreciation		493,826.	225,539.		609,499
	11	Investments - publicly traded securities		2,784,175.	11	2,370,654	
	12	Investments - other securities. See Part IV, line		12			
	13	Investments - program-related. See Part IV, line		13			
	14	Intangible assets	245 442	14	001 500		
	15	Other assets. See Part IV, line 11	ı	317,443.	15	291,703	
	16	Total assets. Add lines 1 through 15 (must equ	5,819,629.	16	5,728,546		
	17	Accounts payable and accrued expenses			367,467.	17	453,650
	18	Grants payable		18			
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities		ı	222,007.	20	243,228
	21	Escrow or custodial account liability. Complete			222,007.	21	243,220
Liabilities	22	Loans and other payables to any current or form					
		trustee, key employee, creator or founder, subs				22	
E	23	controlled entity or family member of any of the Secured mortgages and notes payable to unrel				23	
	23 24	Unsecured notes and loans payable to unrelate				24	
	25	Other liabilities (including federal income tax, pa				24	
	25	parties, and other liabilities not included on line	-				
		of Schedule D	3 17 27).	Complete Falt X	223,805.	25	97,387
	26				813,279.	26	794,265
		Organizations that follow FASB ASC 958, ch					,
ès		and complete lines 27, 28, 32, and 33.		,			
auc	27				4,322,918.	27	4,539,009
Bai	28	Net assets with donor restrictions			683,432.	28	395,272
n D		Organizations that do not follow FASB ASC 9					
교		and complete lines 29 through 33.					
ğ	29	Capital stock or trust principal, or current funds		29			
set	30	Paid-in or capital surplus, or land, building, or e			30		
As	31	Retained earnings, endowment, accumulated in				31	
Net Assets or Fund Balances	32	Total net assets or fund balances			5,006,350.	32	4,934,281
_	33				5,819,629.	33	5,728,546

Form **990** (2021)

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Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI	<u></u>	<u></u>		
1	Total revenue (must equal Part VIII, column (A), line 12)	1	8,479		
2	Total expenses (must equal Part IX, column (A), line 25)	2	8,394		
3	Revenue less expenses. Subtract line 2 from line 1	3		5,0	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	5,000		
5	Net unrealized gains (losses) on investments	5	-15'	7,0	89.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	4,93	4,2	81.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	dule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing	gle Audit			
	Act and OMB Circular A-133?		. 3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits	<u></u>	3b	Х	
		<u></u>	Form	990 ((2021)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Employer identification number Name of the organization RITTER CENTER 94-2675517 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization
fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	4113380.	4585328.	5790005.	6530930.	6804914.	27824557.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	4113380.	4585328.	5790005.	6530930.	6804914.	27824557.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						27824557.
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4	4113380.	4585328.	5790005.	6530930.	6804914.	27824557.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	10,360.	15,368.	18,624.	34,017.	21,530.	99,899.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	177,756.	214,282.	99,239.	6,446.		503,585.
11	Total support. Add lines 7 through 10						28428041.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12 7	,327,093.
13	First 5 years. If the Form 990 is for th	ne organization's fir	rst, second, third, f	ourth, or fifth tax y	ear as a section 50	01(c)(3)	
	organization, check this box and stop	here					
Sec	ction C. Computation of Publi	c Support Per	centage				
14	11 1 3 (14	97.88 %
15	Public support percentage from 2020	Schedule A, Part	II, line 14			15	97.14 %
16a	33 1/3% support test - 2021. If the o						
	$\ensuremath{\text{stop}}$ here. The organization qualifies						
b	33 1/3% support test - 2020. If the o	organization did no	t check a box on li	ne 13 or 16a, and	line 15 is 33 1/3%	or more, check th	is box
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ition			▶□
17a	10% -facts-and-circumstances test	- 2021. If the org	anization did not c	heck a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the facts	s-and-circumstance	es test, check this	box and stop her	r e. Explain in Part	VI how the organiz	zation
	meets the facts-and-circumstances te	st. The organizatio	n qualifies as a pul	blicly supported or	rganization		>
b	10% -facts-and-circumstances test	- 2020. If the org	anization did not c	heck a box on line	e 13, 16a, 16b, or 1	7a, and line 15 is	10% or
	more, and if the organization meets the	ne facts-and-circum	nstances test, chec	ck this box and st	op here. Explain in	n Part VI how the	
	organization meets the facts-and-circu	umstances test. Th	e organization qua	lifies as a publicly	supported organiz	ation	▶□
18	Private foundation. If the organization	n did not check a	box on line 13, 16a	a, 16b, 17a, or 17b	, check this box ar	nd see instructions	<u> </u>

Schedule A (Form 990) 2021

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received. (Do not								
	include any "unusual grants.")								
2	Gross receipts from admissions,								
	merchandise sold or services per-								
	formed, or facilities furnished in any activity that is related to the								
	organization's tax-exempt purpose								
3	Gross receipts from activities that								
	are not an unrelated trade or bus-								
	iness under section 513								
4	Tax revenues levied for the organ-								
	ization's benefit and either paid to								
	or expended on its behalf								
5	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge								
6	Total. Add lines 1 through 5								
	Amounts included on lines 1, 2, and								
	3 received from disqualified persons								
k	Amounts included on lines 2 and 3 received								
	from other than disqualified persons that								
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year								
	Add lines 7a and 7b								
	Public support. (Subtract line 7c from line 6.)								
	ction B. Total Support				•	•			
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total		
	Amounts from line 6		, ,	, ,		1			
	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties, and income from similar sources								
k	Unrelated business taxable income								
	(less section 511 taxes) from businesses								
	acquired after June 30, 1975								
	Add lines 10a and 10b								
	Net income from unrelated business								
	activities not included on line 10b, whether or not the business is								
	regularly carried on								
12	Other income. Do not include gain								
	or loss from the sale of capital assets (Explain in Part VI.)								
13	Total support. (Add lines 9, 10c, 11, and 12.)								
	First 5 years. If the Form 990 is for the	ne organization's fir	rst, second, third,	fourth, or fifth tax	year as a section 5	01(c)(3) organization	on,		
	check this box and stop here	-							
Se	ction C. Computation of Publi	c Support Per	centage						
	Public support percentage for 2021 (I			column (f))		15	%		
	Public support percentage from 2020					16	%		
Se	ction D. Computation of Inves	tment Income	Percentage						
17	Investment income percentage for 20)21 (line 10c, colur	nn (f), divided by li	ne 13, column (f))		17	%		
	Investment income percentage from					18	%		
	a 33 1/3% support tests - 2021. If the								
-	more than 33 1/3%, check this box ar								
ŀ	33 1/3% support tests - 2020. If the	=	-	•			and		
-									
20	line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions								

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
- CE		
3с		
00		
4a		
40		
4h		
4b		
_		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
9с		
10a		
10b		

· u	Continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
<u>Sec</u>	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
_	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)	•		
a	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instance)	struction		
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	_		
_	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in	-		
_	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Α.		
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

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Schedule A (Form 990) 2021

RITTER CENTER

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	g Orgar	nizations				
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust on	Nov. 20, 1970 (explain in I	Part VI). See instructions.			
	All other Type III non-functionally integrated supporting organizations must	complete	Sections A through E.				
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)			
_1	Net short-term capital gain	1					
2	Recoveries of prior-year distributions	2					
3	Other gross income (see instructions)	3					
_4	Add lines 1 through 3.	4					
_5	Depreciation and depletion	5					
6	Portion of operating expenses paid or incurred for production or						
	collection of gross income or for management, conservation, or						
	maintenance of property held for production of income (see instructions)	6					
_7	Other expenses (see instructions)	7					
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8					
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)			
1	Aggregate fair market value of all non-exempt-use assets (see						
	instructions for short tax year or assets held for part of year):						
a	Average monthly value of securities	1a					
b	Average monthly cash balances	1b					
c	Fair market value of other non-exempt-use assets	1c					
d	Total (add lines 1a, 1b, and 1c)	1d					
е	Discount claimed for blockage or other factors						
	(explain in detail in Part VI):						
_2	Acquisition indebtedness applicable to non-exempt-use assets	2					
3	Subtract line 2 from line 1d.	3					
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,						
	see instructions).	4					
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5					
6	Multiply line 5 by 0.035.	6					
7	Recoveries of prior-year distributions	7					
8	Minimum Asset Amount (add line 7 to line 6)	8					
Sect	ion C - Distributable Amount			Current Year			
_1	Adjusted net income for prior year (from Section A, line 8, column A)	1					
2	Enter 0.85 of line 1.	2					
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3					
_4	Enter greater of line 2 or line 3.	4					
_5	Income tax imposed in prior year	5					
6	Distributable Amount. Subtract line 5 from line 4, unless subject to						
	emergency temporary reduction (see instructions).	6					
7	Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see						

Schedule A (Form 990) 2021

instructions).

Par	rt V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	ınizations _{(continu}	ıed)	
Secti	ion D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exe	empt purposes		1	
2	Amounts paid to perform activity that directly furthers exempt	ot purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations				
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pr	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which t	he organization is responsive	·		
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2021 from Section C, line 6			9	
10				10	
		(i)	(ii)		(iii)
Secti	ion E - Distribution Allocations (see instructions)	Excess Distributions	Underdistribution Pre-2021	าร	Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2021				
<u>a</u>	a From 2016				
b	b From 2017				
с	c From 2018				
d	From 2019				
е	From 2020				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2021 distributable amount				
i_	Carryover from 2016 not applied (see instructions)				
j_	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from Section D,				
	line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2021 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2021, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2021. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2022. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
a	Excess from 2017				
b	Excess from 2018				
С	Excess from 2019				
	Excess from 2020				
	Excess from 2021				

Schedule A (Form 990) 2021

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Organiz	Organization type (check one):							
Filers of	:	Section:						
Form 990 or 990-EZ		\boxed{X} 501(c)(3) (enter number) organization						
		4947(a)(1) nonexempt charitable trust not treated as a private foundation						
		527 political organization						
Form 99	0-PF	501(c)(3) exempt private foundation						
		4947(a)(1) nonexempt charitable trust treated as a private foundation						
		501(c)(3) taxable private foundation						
		covered by the General Rule or a Special Rule . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.						
General	Rule							
	For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.							
Special	Rules							
X	sections 509(a)(1) a contributor, during	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under nd 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.						
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.							
	year, contributions is checked, enter he purpose. Don't com	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., applete any of the parts unless the General Rule applies to this organization because it received nonexclusively etc., contributions totaling \$5,000 or more during the year						
answer '	No" on Part IV, line	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify						

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

Schedule B (Form 990) (2021)

Name of organization

Employer identification number

RITTER	CENTER	94-267551

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	MARIN COMMUNITY FOUNDATION 5 HAMILTON LANDING, STE 200 NOVATO, CA 94949	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	THE GEORGE H. SANDY FOUNDATION P.O. BOX 591717 SAN FRANCISCO, CA 94159	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	JOSEPH A. BASSETT TRUST 36 S KNOLL RD APT. A MILL VALLEY, CA 94941	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	SCHWAB CHARITABLE 211 MAIN STREET SAN FRANCISCO, CA 94105	\$\$6,150.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Occash Complete Part II for noncash contributions.)

Schedule B (Form 990) (2021) Page **3**

Name of organization

Employer identification number

RITTER CENTER

94-2675517

Part II	Noncash Property (see instructions). Use duplicate copies of Pa	rt II if additional space is needed.	<u> </u>
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
23453 11-11	-21		Schedule B (Form 990) (2021

Schedule B (Form 990) (2021) Page **4**

Name of organization **Employer identification number** RITTER CENTER 94-2675517 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

RITTER CENTER

Employer identification number 94-2675517

Pai	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		mılar Funds or A	ccounts. Complete if the	Э
	,,	(a) Donor advised	d funds	(b) Funds and other accoun	nts
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in v	vriting that the assets hel	d in donor advised fur	nds	
	are the organization's property, subject to the organization's e	exclusive legal control?		Yes	☐ No
6	Did the organization inform all grantees, donors, and donor ad	dvisors in writing that gra	nt funds can be used	only	
	for charitable purposes and not for the benefit of the donor or	r donor advisor, or for any	other purpose confer	ring	
	impermissible private benefit?			Yes	☐ No
Pai	t II Conservation Easements. Complete if the org	ganization answered "Yes	on Form 990, Part IV	/, line 7.	
1	Purpose(s) of conservation easements held by the organization		1		
	Preservation of land for public use (for example, recreat	tion or education)	Preservation of a hist	torically important land area	
	Protection of natural habitat		Preservation of a cer	tified historic structure	
	Preservation of open space				
2	Complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization of the complete lines 2a throu	ied conservation contribu	tion in the form of a co		
	day of the tax year.			Held at the End of the	Tax Year
а	Total number of conservation easements			2a	
b				2b	
С	Number of conservation easements on a certified historic stru			2c	
d	Number of conservation easements included in (c) acquired a	·			
	listed in the National Register			2d	
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or te	erminated by the orgar	nization during the tax	
	year ▶				
4	Number of states where property subject to conservation eas				
5	Does the organization have a written policy regarding the peri	• •	on, handling of		
	violations, and enforcement of the conservation easements it				No
6	Staff and volunteer hours devoted to monitoring, inspecting, l	handling of violations, and	d enforcing conservati	on easements during the yea	ar
-	Amount of aurona incomed in manifesting incomeding bond	lina of cialations and out			
7	Amount of expenses incurred in monitoring, inspecting, hand > \$	ling of violations, and enf	ording conservation ea	asements during the year	
0	Does each conservation easement reported on line 2(d) above	a actiofy the requirements	of coation 170/b)/4)/P)\(i\	
8		•			□ No
0	and section 170(h)(4)(B)(ii)?				NO
9	In Part XIII, describe how the organization reports conservation balance sheet, and include, if applicable, the text of the footn		•		
	, , , , , , , , , , , , , , , , , , , ,	ote to the organization's	imanciai statements tr	iat describes the	
Pai	organization's accounting for conservation easements. † III Organizations Maintaining Collections of	Art. Historical Trea	sures, or Other S	Similar Assets.	
1 0.	Complete if the organization answered "Yes" on Form	-		J	
1a	If the organization elected, as permitted under FASB ASC 95		nue statement and ba	lance sheet works	
	of art, historical treasures, or other similar assets held for pub	lic exhibition, education.	or research in furthera	ince of public	
	service, provide in Part XIII the text of the footnote to its finan	, ,		į.	
b	If the organization elected, as permitted under FASB ASC 956			e sheet works of	
	art, historical treasures, or other similar assets held for public	•			
	provide the following amounts relating to these items:	, 22222113.1, 01		(
	(i) Revenue included on Form 990, Part VIII, line 1			• \$	
	(m) 4			. .	
2	If the organization received or held works of art, historical trea				
~	the following amounts required to be reported under FASB A			provide	
а	Revenue included on Form 990, Part VIII, line 1	~		• \$	
	Assets included in Form 990, Part X				
	ABSOLO INGIGUEU III I OITH SSU, FAILA	• • • • • • • • • • • • • • • • • • • •		. 🚩 Ψ	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2021

Pai	t III Organizations Maintaining Co	llections of Art	t, Histo	rical Tre	asures, or	Other S	imilar As	sets (conti	nued)	ago
3	Using the organization's acquisition, accession	n, and other records	s, check a	any of the f	ollowing that n	nake sign	ificant use of	its		
	collection items (check all that apply):									
а	Public exhibition	d		oan or exc	hange progran	n				
b	Scholarly research	е		ther						
С	Preservation for future generations									
4	Provide a description of the organization's col	lections and explain	how the	y further th	ne organization	's exempt	t purpose in I	Part XIII.		
5	During the year, did the organization solicit or	receive donations o	of art, hist	orical treas	sures, or other	similar as	sets			_
	to be sold to raise funds rather than to be mai							Yes		No
Pai	TIV Escrow and Custodial Arrang reported an amount on Form 990, Part		ete if the o	organizatio	n answered "Y	'es" on Fo	orm 990, Part	IV, line 9, or	•	
	Is the organization an agent, trustee, custodia		arv for co	ontributions	s or other asse	ts not inc	luded			
	on Form 990, Part X?							X Yes		No
b	If "Yes," explain the arrangement in Part XIII a									
	, ,	·	Ü					Amour	it	
С	Beginning balance						1c	222,007.		
d	Additions during the year						1d			97 .
е	Distributions during the year						1e	23	0,6	77.
f	Ending balance						1f	24	3,2	28.
2a	Did the organization include an amount on Fo						?	X Yes		No
b	If "Yes," explain the arrangement in Part XIII.								X	
Pai	t V Endowment Funds. Complete if		swered "	Yes" on Fo	rm 990, Part I\	/, line 10.				
		(a) Current year	(b) Pri	ior year	(c) Two years	back (d)	Three years b	oack (e) Fou	r years	back
1a	Beginning of year balance									
b	Contributions									
С	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the curre	nt year end balance	e (line 1g,	column (a)) held as:					
а	Board designated or quasi-endowment		_%							
b	Permanent endowment	%								
С	Term endowment >	ó								
	The percentages on lines 2a, 2b, and 2c shou	ld equal 100%.								
За	Are there endowment funds not in the posses	sion of the organiza	tion that	are held ar	nd administere	d for the c	organization			
	by:								Yes	No
	(i) Unrelated organizations									
	(ii) Related organizations							3a(ii)		
	If "Yes" on line 3a(ii), are the related organization							<u>3b</u>		
Dai	Describe in Part XIII the intended uses of the cet VI Land, Buildings, and Equipme		wment fui	nds.						
Га	Complete if the organization answered		Dort IV	lino 11a S	00 Form 000 I	Dart V line	o 10			
	·									
	Description of property	(a) Cost or of basis (investment)			or other (other)		umulated eciation	(d) Boo	k valu	e
1a	Land		200						<u> </u>	
b	Buildings		000.			2.0	·		<u>0,0</u>	00.
С	Leasehold improvements	1 10 - 1					55,884.			77.
d	Equipment					22	27,942.			98.
	Other									24.
Tota	. Add lines 1a through 1e. (Column (d) must eq	ual Form 990. Part	X. column	n (B), line 1	0c.)		<u></u>	<u> </u>	9,4	99.

Schedule D (Form 990) 2021

Schedule D (Form 990) 2021 RITTER CENTE	ER	94-	-2675517 Page
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes" of	n Form 990, Part IV, line	11b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-	of-year market value
1) Financial derivatives			
2) Closely held equity interests			
3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
otal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ► Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" of	n Form 900 Part IV line	11c Soc Form 000 Part V line 13	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-	of vear market value
·	(b) Dook value	(c) Method of Valdation. Gost of end-	Oryear market value
(1)			
(2)			
(4)		<u> </u>	
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes" of	n Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
(a) [Description		(b) Book value
(1) DEPOSITS			22,605
(2) ASSETS RESTRICTED AS TO US	E		243,228
(3) ESTIMATED AMOUNTS DUE FROM	THIRD-PARTY	PAYERS	25,870
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15.)		291,703
Part X Other Liabilities.	5 000 B + N/ I	44.0 5 000 5 17.5	
Complete if the organization answered "Yes" of	n Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25.	(1) D
(a) Description of liability			(b) Book value
(1) Federal income taxes	m DIIE mo		
(2) ESTIMATED SETTLEMENT AMOUN	T DOE TO		07 207
(3) THIRD-PARTY PAYERS			97,387
(4)			

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2021

(6) (7) (8)

97,387.

lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART IV, LINE 2B:

RITTER CENTER ACTS AS A TRUSTEE TO RECEIVE CERTAIN GOVERNMENTAL PAYMENTS DUE TO UNBANKED CLIENTS AND REMITS THOSE FUNDS TO THE CLIENTS AS NEEDED. RITTER CENTER RECORDS THE TOTAL FUNDS HELD AS A RESTRICTED CASH WITH AN OFFSETTING LIABILITY AS STATED ON THE BALANCE SHEET.

PART X, LINE 2:

THE CENTER IS EXEMPT FROM TAXATION UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND SECTION 23701D OF THE CALIFORNIA REVENUE AND TAXATION CODE AND IS GENERALLY NOT SUBJECT TO FEDERAL OR STATE INCOME TAXES. HOWEVER, THE CENTER IS SUBJECT TO INCOME TAXES ON ANY NET INCOME THAT IS

DERIVED FROM A TRADE OR BUSINESS, REGULARLY CARRIED ON, AND NOT IN

Schedule D (Form 990) 2021

Part XIII Supplemental Information (continued) FURTHERANCE OF THE PURPOSES FOR WHICH IT WAS GRANTED EXEMPTION. NO INCOME TAX PROVISION HAS BEEN RECORDED AS THE NET INCOME, IF ANY, FROM ANY UNRELATED TRADE OR BUSINESS, IN THE OPINION OF MANAGEMENT, IS NOT MATERIAL TO THE FINANCIAL STATEMENTS TAKEN AS A WHOLE. GAAP REQUIRES THAT AN ORGANIZATION RECOGNIZE IN THE FINANCIAL STATEMENTS THE IMPACT OF A TAX POSITION IF THAT POSITION WILL MORE LIKELY THAN NOT BE SUSTAINED ON AUDIT, BASED ON THE TECHNICAL MERITS OF THE POSITION. AS OF AND FOR THE YEAR ENDED JUNE 30, 2022, THE CENTER HAD NO MATERIAL UNRECOGNIZED TAX BENEFITS, TAX PENALTIES OR INTEREST. AS OF JUNE 30, 2022, INFORMATION RETURNS SUBSEQUENT TO 2017 FILED BY THE CENTER ARE SUBJECT TO EXAMINATION BY THE TAXING AUTHORITIES.

SCHEDULE G (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

➤ Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public

Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection Employer identification number

RITTER	CENTER				94-2675	517	
Part I Fundraising Activities.	Complete if the organization answe	red "Y	es" or	n Form 990, Part IV, I	ine 17. Form 990-EZ	filers are not	
required to complete this par							
 Indicate whether the organization rais Mail solicitations Internet and email solicitations Phone solicitations In-person solicitations 	e Solicitat f Solicitat g Special	tion of tion of fundra	non-g gover ising (overnment grants nment grants events	toos or		
 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? X Yes b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. 							
(i) Name and address of individual or entity (fundraiser)	(iii) Did			(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization	
KATHERINE HARLE - 306		Yes	No				
STARLING ROAD , MILL VALLEY,	FUNDRAISER		Х	0.	94,062.	0.	
JESSICA HANSEN - 63 PLANT ROAD , HALFMOON, NY 12065	FUNDRAISER		Х	0.	122,100.	0.	
otal							
3 List all states in which the organization or licensing.	n is registered or licensed to solicit c	ontribu	utions	or has been notified	it is exempt from re	gistration	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. SEE PART IV FOR CONTINUATIONS

Schedule G (Form 990) 2021

Pa	rt I	Fundraising Events. Complete if the of fundraising event contributions and gro						
		or runuraising event contributions and gro	(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through col. (c))		
Φ			(event type)	(event type)	(total number)	COI. (C))		
Revenue	1	Gross receipts						
	2	Less: Contributions						
	3	Gross income (line 1 minus line 2)						
	4	Cash prizes						
S	5	Noncash prizes						
bense	6	Rent/facility costs						
Direct Expenses	7	Food and beverages						
ā	8 9	Entertainment Other direct expenses						
	10	Direct expense summary. Add lines 4 through						
Pa	rt I	Net income summary. Subtract line 10 from line III Gaming. Complete if the organization a	•	 990, Part IV, line 19, or		<u> </u>		
		\$15,000 on Form 990-EZ, line 6a.		, , ,				
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))		
Re	1	Gross revenue						
es	2	Cash prizes						
Direct Expenses	3	Noncash prizes						
Direct E	4	Rent/facility costs						
	5	Other direct expenses						
	6	Volunteer labor	Yes % No	Yes % No	Yes % No			
	7	Direct expense summary. Add lines 2 through	5 in column (d)		>			
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		>			
а	9 Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? b If "No," explain:							
		ere any of the organization's gaming licenses rev Yes," explain:		rminated during the tax y	year?	Yes No		
1320	32082 10-21-21 Schedule G (Form 990) 2021							

Sch	ledule G (Form 990) 2021 RITTER CENTER 94	<u>4-267551</u>	. 7 Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	s No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	s No
12			
	Indicate the percentage of gaming activity conducted in:	امدا	0.4
	a The organization's facility		<u>%</u>
	o An outside facility	13b	%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address		
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	s No
b	o If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount	t	
	of gaming revenue retained by the third party \$\bigs\sum_{\text{quarter}}\$		
,	of "Yes," enter name and address of the third party:		
	s in res, entername and address of the tillid party.		
	Name		
	Address >		
16	Gaming manager information:		
16	Gaming manager information.		
	Name		
	Gaming manager compensation \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
	a Is the organization required under state law to make charitable distributions from the gaming proceeds to		
·	retain the state gaming license?	Yes	s No
			3110
E.	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the	ie	
П	organization's own exempt activities during the tax year > \$		
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and	d Part III, lines 9	9, 9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.		
<u>sc</u>	HEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAIS	ERS:	
	\ NAME OF FINIDDATCED. VARIEDINE HADIE		
<u>(I</u>) NAME OF FUNDRAISER: KATHERINE HARLE		
<u>(I</u>) ADDRESS OF FUNDRAISER: 306 STARLING ROAD , MILL VALLEY, CA	94941	



SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2021

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

RITTER CENTER

Part I Questions Regarding Compensation

Employer identification number 94-2675517

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee X Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a	Х	
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		<u>X</u>
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		<u>X</u>
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		_ <u>X</u> _
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			37
_	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			37
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9	L	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of W	I-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) SAIMA FIRDOOS	(i)	200,735.	0.	0.	10,803.	0.	211,538.	0.
CHIEF MEDICAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MARK SHOTWELL	(i)	158,960.	0.	0.	26,000.	0.	184,960.	0.
CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							_
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							<u> </u>
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
	(II)							

Page 2

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 4A:
SAIME FIRDOOS, CHIEF MEDICAL OFFICER, RECEIVED A SEVERANCE PAYMENT OF
\$25,000.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number Name of the organization RITTER CENTER 94-2675517

Par	τι	Types	s of Property								
				(a)	(b)	(c)			(d)		
				Check if	Number of contributions or	Noncash contril		Method of		_	
				applicable		Form 990, Part VII		noncash conti	ribution ar	nounts	3
1	Art -	Works of	art			·					
2			treasures								
3			interests								
4			olications								
5			ousehold goods								
6			vehicles								
7			nes								
8		lectual pro									
9			blicly traded								
10			sely held stock								
11			rtnership, LLC, or								
		tinterests									
12	Seci	urities - Mis	scellaneous								
13			ervation contribution -								
	Hist	oric structi	ures								
14	Qua	lified cons	ervation contribution - Other								
15	Real	estate - R	esidential								
16	Real	estate - C	ommercial								
17			ther								
18											
19			<i>'</i>	X	1	483	,218.	COST			
20	Drug	gs and med	dical supplies								
21	Taxi	dermy									
22	Hist	orical artifa	acts								
23	Scie	ntific spec	imens								
24	Arch	neological	artifacts								
25	Othe	er 🕨	()								
26	Othe	er 🕨	()								
27	Othe	er 🕨	()								
28	Othe	er 🕨)								
29			ms 8283 received by the organiz		,						
	for v	vhich the c	organization completed Form 82	83, Part V, D	onee Acknowledg	ement	29				
										Yes	No
30a			r, did the organization receive by								
			at least three years from the date		l contribution, and	which isn't require	d to be us	sed for			
			ses for the entire holding period?	?					. 30a		<u>X</u>
			ibe the arrangement in Part II.								37
31			nization have a gift acceptance p					ions?	31		<u>X</u>
32a		-	nization hire or use third parties		_	•					v
_		ributions?							32a		<u>X</u>
		•	ibe in Part II.								
33			tion didn't report an amount in c	olumn (c) for	a type of property	tor which column	(a) is chec	ked,			
	desc	cribe in Pa	rt II.								

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2021

132142 11-17-21 Schedule M (Form 990) 2021

SCHEDULE 0 (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

RITTER CENTER

Employer identification number 94-2675517

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
AND WELL-BEING OF PEOPLE LIVING IN POVERTY IN MARIN COUNTY BY PROVIDING
HIGH-QUALITY, CULTURALLY SENSITIVE, EASILY ACCESSIBLE MEDICAL CARE AND
SOCIAL SERVICES.
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:
PLANNING, AND ASSISTANCE WITH MONEY MANAGEMENT THROUGH A REPRESENTATIVE
PAYEE PROGRAM. DURING THE YEAR, THE ORGANIZATION SERVED 573 PATIENTS
AND PROVIDED 594 SERVICES.
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
FOOD PANTRY
THE CENTER MAINTAINS THE LARGEST FOOD PANTRY IN MARIN COUNTY. OVER THE
LAST FEW YEARS, THE CENTER HAS DISTRIBUTED AN AVERAGE OF MORE THAN
20,000 BAGS OF GROCERIES TO OVER 3,000 HOUSEHOLDS PER YEAR. THE PANTRY
SERVES BOTH HOUSED AND HOMELESS CLIENTS WITH NUTRITIOUS SUPPLEMENTARY
FOOD ITEMS ON A WEEKLY BASIS. THE MAJORITY OF THE PANTRY'S FOOD IS
DELIVERED BY THE SAN FRANCISCO/MARIN FOOD BANK WITH SMALLER
CONTRIBUTIONS FROM STORES AND INDIVIDUALS IN THE COMMUNITY. DURING THE
YEAR, THE ORGANIZATION SERVED 1,747 PATIENTS AND PROVIDED 13,459
VISITS.
DAY SERVICE CENTER

THE DAY SERVICE CENTER IS A CLEAN, SAFE AND NURTURING ENVIRONMENT

PRIMARILY FOR USE BY PERSONS WHO ARE HOMELESS. THE CENTER PROVIDES

EMERGENCY MEDICALLY NECESSARY SHOWERS, HYGIENE SUPPLIES, LAUNDRY

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

Name of the organization

RITTER CENTER

Employer identification number 94-2675517

FACILITIES, AND RESTROOMS. DUE TO THE COVID-19 PANDEMIC AND THE
RELATIVELY SMALL SPACE FOR THE DAY SERVICE CENTER LAUNDRY AND SHOWERS,
THEY WERE NOT SAFE TO OPERATE AND ARE TEMPORARILY CLOSED. THESE
SERVICES WILL RE-OPEN WHEN IT IS SAFE TO DO SO. DURING THE YEAR, THE
ORGANIZATION SERVED 58 PATIENTS AND PROVIDED SERVICES TO 131 PEOPLE.

CLOTHING

SINCE ITS INCEPTION IN 1980, THE CENTER HAS BEEN SUPPORTING THOSE

EXPERIENCING POVERTY AND HOMELESSNESS BY DISTRIBUTING CLOTHES. THE

CENTER MAINTAINS A STOCK OF EMERGENCY CLOTHING ITEMS AND SURVIVAL GEAR

ON SITE FOR THEIR HOMELESS CLIENTS INCLUDING RAIN GEARS, SLEEPING BAGS,

AND WARM SOCKS.

EXPENSES \$ 265,997. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM IS REVIEWED AND APPROVED BY THE ORGANIZATION'S CEO AND CONTRACTED

CFO. SUBSEQUENTLY, FORM 990, COMPLETE WITH ALL SCHEDULES, IS THEN PROVIDED

TO THE FULL BOARD BEFORE FILING WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION HAS A CONFLICT OF INTEREST POLICY THAT COVERS ALL
OFFICERS, DIRECTORS, AND EMPLOYEES (COVERED PERSONS). POLICIES DEVELOPED
BY THE BOARD OF DIRECTORS TO ENSURE COMPLIANCE WITH THE POLICY INCLUDE THE
REQUIREMENT FOR ALL OFFICERS AND DIRECTORS TO COMPLETE AN ANNUAL DISCLOSURE
STATEMENT AND DISCLOSE ANY ACTUAL OR POTENTIAL CONFLICTS OF INTEREST WITH
RESPECT TO ALL BUSINESS AND FAMILY RELATIONSHIPS. IF THE BOARD IDENTIFIES
ANY POTENTIAL OR ACTUAL CONFLICT OF INTEREST, SUCH PERSONS ARE PROHIBITED
FROM PARTICIPATING IN THE GOVERNING BODY'S DELIBERATIONS AND DECISIONS IN

Name of the organization Employer identification number RITTER CENTER 94-2675517

THE TRANSACTION.

THE POLICY PROVIDES THAT NO DIRECTOR OF THE ORGANIZATION NOR ANY OTHER

CORPORATION, FIRM, ASSOCIATION OF OTHER ENTITY IN WHICH ONE OR MORE OF THIS

ORGANIZATION'S DIRECTORS HAVE A MATERIAL FINANCIAL INTEREST WILL BE

INTERESTED, DIRECTLY OR INDIRECTLY IN ANY CONTRACT OR TRANSACTION UNLESS:

- (1) THE MATERIAL FACTS REGARDING THAT DIRECTOR'S FINANCIAL INTEREST IN SUCH CONTRACT OR TRANSACTION OR REGARDING SUCH COMMON DIRECTORSHIP, OFFICERSHIP, OR FINANCIAL INTEREST ARE FULLY DISCLOSED IN GOOD FAITH AND NOTED IN THE MINUTES, OR ARE KNOWN TO ALL MEMBERS OF THE BOARD PRIOR TO THE BOARD'S CONSIDERATION OF SUCH CONTRACT OR TRANSACTION;
- (2) SUCH CONTRACT OR TRANSACTION IS AUTHORIZED IN GOOD FAITH BY A MAJORITY

 OF THE BOARD BY A VOTE SUFFICIENT FOR THAT PURPOSE WITHOUT COUNTING THE

 VOTES OF THE INTERESTED DIRECTORS;
- (3) BEFORE AUTHORIZING OR APPROVING THE TRANSACTION, THE BOARD CONSIDERS

 AND IN GOOF FAITH DECIDES AFTER REASONABLE INVESTIGATION THAT THE

 ORGANIZATION COULD NOT OBTAIN A MORE ADVANTAGEOUS ARRANGEMENT WITH

 REASONABLE EFFORT UNDER THE CIRCUMSTANCES; AND
- (4) THE ORGANIZATION FOR ITS OWN BENEFIT ENTERS INTO THE TRANSACTION, WHICH

 IS FAIR AND REASONABLE TO THE ORGANIZATION AT THE TIME THE TRANSACTION IS

 ENTERED INTO.

THE ORGANIZATION'S POLICY ALSO PROVIDES: ALL EMPLOYEES MUST CONDUCT
THEMSELVES ETHICALLY IN A MANNER THAT PREVENTS CONFLICT OF INTEREST, EITHER
REAL OR IMPLIED. A CONFLICT OF INTEREST EXISTS WHENEVER AN EMPLOYEE, OR A
RELATIVE OF AN EMPLOYEE, HAS A FINANCIAL INTEREST, DIRECT OR INDIRECT, WITH
A CLIENT, VENDOR, OR OTHER PRINCIPAL DEALING WITH THE ORGANIZATION WHICH
INTEREST IS OF SUCH AN EXTENT THAT IT MIGHT AFFECT AN EMPLOYEE'S JUDGMENT
OR DECISIONS EXERCISED ON BEHALF OF THE ORGANIZATION. PERSONAL GAIN MAY

RESULT NOT ONLY IN CASES WHERE AN EMPLOYEE OR RELATIVE HAS A SIGNIFICANT

Name of the organization RITTER CENTER

Employer identification number 94-2675517

OWNERSHIP IN A FIRM WITH WHICH THE ORGANIZATION DOES BUSINESS BUT ALSO WHEN
AN EMPLOYEE OR RELATIVE RECEIVES ANY KICKBACK, BRIBE, SUBSTANTIAL GIFT, OR
SPECIAL CONSIDERATION AS A RESULT OF ANY TRANSACTION OR BUSINESS DEALINGS
INVOLVING THE ORGANIZATION. IN ADDITION, BUSINESS DEALINGS WITH OUTSIDE
FIRMS SHOULD NOT RESULT IN UNUSUAL GAINS FOR THOSE FIRMS. IF AN EMPLOYEE
HAS ANY INFLUENCE ON TRANSACTIONS INVOLVING PURCHASES, CONTRACTS, OR
LEASES, IT IS IMPERATIVE THAT HE OR SHE DISCLOSE TO HUMAN RESOURCES AS SOON
AS POSSIBLE THE EXISTENCE OF ANY ACTUAL OR POTENTIAL CONFLICT OF INTEREST
SO THAT SAFEGUARDS CAN BE ESTABLISHED TO PROTECT ALL PARTIES.

FORM 990, PART VI, SECTION B, LINE 15:

THE BOARD OF DIRECTORS HAS A PROCESS FOR REVIEWING AND APPROVING THE COMPENSATION OF THE CEO AND OTHER KEY EMPLOYEES ON A REGULAR BASIS TO DETERMINE IT IS FAIR AND REASONABLE WITH THE GOAL OF RETAINING EMPLOYEES AT COMPENSATION LEVELS WITHIN APPROPRIATE MARKET RANGE. WHEN CEO AND OTHER EXECUTIVE LEVEL COMPENSATION WAS SET AT THE BEGINNING OF THE FISCAL YEAR, THE BOARD RELIED ON A COMPENSATION STUDY CONDUCTED BY AN INDEPENDENT COMPENSATION CONSULTANT. SUCH COMPENSATION STUDIES ARE PERFORMED EVERY TWO TO THREE YEARS. THE RESULTS OF THE STUDY WERE PRESENTED TO THE FULL BOARD AND THE BOARD VOTED ON THE COMPENSATION PACKAGES OFFERED TO THE EMPLOYEES. ADDITIONALLY, THE BOARD APPROVED THE COMPENSATION RANGES FOR ALL OTHER KEY EMPLOYEES; AND ANY SUBSEQUENT SUGGESTED CHANGES TO THE APPROVED RANGES ARE SPECIFICALLY REVIEWED AND APPROVED BY THE BOARD PRIOR TO IMPLEMENTATION. THE ORGANIZATION'S BOARD OF DIRECTORS CONTEMPORANEOUSLY DOCUMENTED ITS DELIBERATIONS AND DECISIONS REGARDING THE COMPENSATION ARRANGEMENTS, INCLUDING WHO WAS PRESENT, HOW THEY VOTED, A DESCRIPTION OF THE COMPARABILITY DATA AND HOW IT WAS OBTAINED.

Schedule O (Form 990) 2021	Page 2
Name of the organization RITTER CENTER	Employer identification number 94-2675517
FORM 990, PART VI, SECTION C, LINE 19:	
GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICIES, AND FI	NANCIAL
STATEMENTS CAN BE OBTAINED UPON REQUEST. HOWEVER CURRENT T	AX LAW DOES NOT
REQUIRE THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLI	CCY, AND
FINANCIALS BE PROVIDED TO THE PUBLIC.	
FORM 990, PART IX, LINE 11G, OTHER FEES:	
OTHER PROFESSIONAL SERVICES:	_
PROGRAM SERVICE EXPENSES	4,076.
MANAGEMENT AND GENERAL EXPENSES	25,958.
FUNDRAISING EXPENSES	12,362.
TOTAL EXPENSES	42,396.
BILLING MANAGEMENT SERVICES:	
PROGRAM SERVICE EXPENSES	13,885.
MANAGEMENT AND GENERAL EXPENSES	88,414.
FUNDRAISING EXPENSES	42,105.
TOTAL EXPENSES	144,404.
OTHER CONSULTING SERVICES:	
PROGRAM SERVICE EXPENSES	47,910.
MANAGEMENT AND GENERAL EXPENSES	305,067.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	352,977.
RECRUITMENT SERVICES:	
PROGRAM SERVICE EXPENSES	5,204.
MANAGEMENT AND GENERAL EXPENSES 132212 11-11-21	33,136. Schedule O (Form 990) 2021
IVEE IC TICLICAL	Jonesaule O (1 01111 330) 202 1

Schedule O (Form 990) 2021	Page 2
Name of the organization RITTER CENTER	Employer identification number 94-2675517
FUNDRAISING EXPENSES	15,781.
TOTAL EXPENSES	54,121.
PAYROLL SERVICES:	
PROGRAM SERVICE EXPENSES	2,651.
MANAGEMENT AND GENERAL EXPENSES	16,879.
FUNDRAISING EXPENSES	8,038.
TOTAL EXPENSES	27,568.
INDEPENDENT CONTRACTORS:	
PROGRAM SERVICE EXPENSES	495,901.
MANAGEMENT AND GENERAL EXPENSES	61,761.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	557,662.
FUNDRAISING:	
PROGRAM SERVICE EXPENSES	1,131.
MANAGEMENT AND GENERAL EXPENSES	7,200.
FUNDRAISING EXPENSES	3,429.
TOTAL EXPENSES	11,760.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	1,190,888.
FORM 990, PART IX, LINE 24E, ALL OTHER FUNCTIONAL EXPENSES	
MISCELLANEOUS:	
PROGRAM SERVICE EXPENSES	630.
MANAGEMENT AND GENERAL EXPENSES	17,542.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES 132212 11-11-21	18,172. Schedule O (Form 990) 2021

Schedule O (Form 990) 2021 Name of the organization RITTER CENTER	Employer identification number 94-2675517
	,
TRAINING:	
PROGRAM SERVICE EXPENSES	13,584.
MANAGEMENT AND GENERAL EXPENSES	2,791.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	16,375.
BANK FEES & INTEREST:	
PROGRAM SERVICE EXPENSES	338.
MANAGEMENT AND GENERAL EXPENSES	9,723.
FUNDRAISING EXPENSES	6,129.
TOTAL EXPENSES	16,190.
CLIENT SERVICES:	
PROGRAM SERVICE EXPENSES	1,807.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	1,807.
TOTAL OTHER EXPENSES ON FORM 990, PART IX, LINE 24E, COL A	52,544.

TAX RETURN FILING INSTRUCTIONS

CALIFORNIA FORM 199

FOR THE YEAR ENDING

JUNE 30, 2022

PREPARED FOR:	
RITTER CENTER	
PO BOX 3517	
SAN RAFAEL, CA 94912	
PREPARED BY:	
VASQUEZ & CO., LLP	
655 N. CENTRAL AVE., STE	1550
GLENDALE, CA 91203	
TO BE SIGNED AND DATED BY:	
NOT APPLICABLE	
AMOUNT OF TAX:	
TOTAL TAX	\$O_
LESS: PAYMENTS AND CREDITS	\$ 0
PLUS: OTHER AMOUNT	\$ 0
PLUS: INTEREST AND PENALTIES	\$0
NO PAYMENT IS REQUIRED	\$
OVERPAYMENT:	
CREDITED TO YOUR ESTIMATED TAX	\$ 0
OTHER AMOUNT	\$ 0
REFUNDED TO YOU	\$ 0
MAKE CHECK PAYABLE TO:	
MARE CHECK PATABLE TO.	
NOT APPLICABLE	
MAIL TAX RETURN AND CHECK (IF APPLIC	CABLE) TO:
	REPARED FOR ELECTRONIC FILING. IF YOU WISH TO
	CTRONICALLY TO THE FTB, PLEASE CONTACT OUR
	BMIT THE ELECTRONIC RETURN TO THE FTB. DO
NOT MAIL THE PAPER COPY	Y OF THE RETURN TO THE FTB.
RETURN MUST BE MAILED ON OR BEFORE	Ε:
NOT APPLICABLE	
SPECIAL INSTRUCTIONS:	

TAXABLE YEAR **2021**

California Exempt Organization Annual Information Return

128941 12-29-21 FORM

199

Calendar Year	2021 or fiscal year beginning (mm/dd/yyyy)	07/01/20	21 , and ending	(mm/dd/yyy	y) (06/30/2022 .
Corporation/Orga				, , , , , ,	fornia corporati	
RITTER	CENTER				097729	95
Additional inform	ation. See instructions.			FE		, C C 1 D
<u> </u>					94-267 PMB no.	5517
Street address (s					PIVIB NO.	
PO BOX	3517			State	ZIP code	
SAN RA	PART.				94912	
Foreign country r		Foreign province/state/cou	unty	C21	Foreign posta	I code
A First retur	n	Yes X No I	Did the organization hav	e any chang	ges to its gui	delines
B Amended		Yes X No	not reported to the FTB?			
C IRC Secti	on 4947(a)(1) trust	Yes X No J	If exempt under R&TC S	Section 2370	01d, has the	organization
D Final info	mation return?		engaged in political activ	vities? See i	nstructions.	
•	Dissolved Surrendered (Withdrawn) Me	erged/Reorganized K	Is the organization exen	npt under Ra	&TC Section	23701g? • Yes X No
	(mm/dd/yyyy)		If "Yes," enter the gross	-		
	counting method: (1) Cash (2) X Accrual	` '	Is the organization a lim	-		
	turn filed? (1) ● 990T (2) ● 990PF (3) ●	Sch H (990) M	Did the organization file			
. ,	Other 990 series	Van V Na N	report taxable income?			
	roup filing? See instructions ganization in a group exemption	Yes X No N	Is the organization unde IRS audited in a prior ye			
	panization in a group exemption that is the parent's name?		Is federal Form 1023/10			================================
11 103, 11	nat is the parent s name:	ľ	Date filed with IRS			
Part I c	omplete Part I unless not required to file this for	m. See General Inform	ation B and C.			
	1 Gross sales or receipts from other sources.	From Side 2, Part II, lir	ne 8		•	1 1,931,095 oc
	2 Gross dues and assessments from member					2 00
	3 Gross contributions, gifts, grants, and simil	ar amounts received		STMT	1•	6,804,914 oc
Receipts	4 Total gross receipts for filing requirement to	•				0.726.000
and	This line must be completed. If the result					4 8,736,009 oc
Revenues	5 Cost of goods sold			256,4	3 2 00	
	6 Cost or other basis, and sales expenses of a7 Total costs. Add line 5 and line 6					7 256,432 00
	8 Total gross income. Subtract line 7 from lin					8 8,479,577 00
	9 Total expenses and disbursements. From S	· · · · · · · · · · · · · · · · · · ·				9 8,394,557 00
Expenses	10 Excess of receipts over expenses and disbu				• 1	05 000
					• 1	
	12 Use tax. See General Information K					2 00
	13 Payments balance. If line 11 is more than li	ne 12, subtract line 12 f	from line 11			3 00
Filing Fee	14 Use tax balance. If line 12 is more than line	11, subtract line 11 fro	m line 12		• <u>1</u>	4 00
	15 Penalties and interest. See General Informa					
	16 Balance due. Add line 12 and line 15. Ther Under penalties of perjury, I declare that I have examined the it is true, correct, and complete. Declaration of preparer (ot	subtract line 11 from t	he resultanving schedules and stateme	ents, and to the		6 OC
Sign	it is true, correct, and complete. Declaration of preparer (of				knowledge.	
Here	Signature _		itle EO	Date		• Telephone 415-457-8182
	of officer	<u> </u>	Date	0		● PTIN
	Preparer's Signature Prince C	PL	8/7/2023	Check self-en	if nployed	₽00576936
Paid	Firm's name		1	1		• Firm's FEIN
Preparer's	(or yours, VASOIIE7 & CO I.	LP				33-0700332
Use Only	employed) 655 N. CENTRAL A		550			Telephone
	and address GLENDALE, CA 912	•				213-873-1700
	May the FTB discuss this return with the prepare	shown above? See ins	tructions		• X Y	es No

RITTER CENTER

Part II Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts - complete Part II or furnish substitute information.

128951	01-19-	2

85,020

		1	Gross sales or receipts from all	busine	ss activities. See instru	ctions				•	l		00
		2	Interest							• 2	2	4,9	57 <u>00</u>
		3	Dividends							• 3	3	16,5	73 00
Rece	ipts	4								• 4	ı		00
from		5	Gross royalties							• 5	5		00
Other	r	6	Gross amount received from sal	le of as	sets (See instructions)			ST	ATEMENT 2	•	3	301,6	
Sour	ces	7	Other income				SE	E STA	ATEMENT 3	• _ 7	7	1,607,9	
		8	Total gross sales or receipts fro	m othe	er sources. Add line 1 th	rough	line 7. Enter	here and o	on Side 1, Part I, line 1	8	3	1,931,0	95 00
		9	Contributions, gifts, grants, and	similar	r amounts paid					• 2)		00
		10	Disbursements to or for member	rs						• 10			00
	10 Disbursements to or for members 11 Compensation of officers, directors, and trustees SEE STATEMENT 4											505,6	
	12 Other salaries and wages										2	2,856,4	<u>47 00 </u>
Expe	nses	13	Interest							• 13	3		00
and		14	Taxes							• 14	ı	285,9	
Disbu	ırse-	15	Rents							• 15	5	543,8	
ment	s	16	Depreciation and depletion (See	instru	ctions)					• 16	_	61,6	
		17	Other expenses and disburseme	ents			SE	E STA	ATEMENT 5	• 17		4,141,0	
			Total expenses and disburseme	nts. Ad	ld line 9 through line 17	'. Enter	here and on	Side 1, Pa	art I, line 9	. 18		8,394,5	<u>57 00</u>
Sch	edu	le L	Balance Sheet		Beginning of	taxabl	e year		. E	nd of ta	axable	year	
Asset					(a)		(b)		(c)			(d)	
							1,487				•	1,229	
			s receivable				261	. , 789			•	247	<u>,923</u>
			ceivable								•		
											•		
			state government obligations								•		
			in other bonds								•		
			in stock								•		
	Mortga						0 704	100			•	0 200	<u> </u>
9 (Other ii	nvestr	ments STMT 6		004 060		2,784	.,175		205	•	2,370	,654
10 a	a Depr	reciab	le assets		884,069		005		1,103,			600	400
			mulated depreciation	(658,530)		225	,539	(493,8	26)		609	<u>,499</u>
11 L	and		STMT 7				1 0 6 0	1-			•	1 071	071
							1,060				•	1,271	
							5,819	,629				5,728	,546
			et worth				265	1 167				452	C E O
			yable				307	,467			•	453	<u>,650</u>
			s, gifts, or grants payable				222	2,007			•	242	220
			otes payable STMT 8				444	,007			•	243	,228
1/ /	viortga	iges p	ayable es STMT 9				222	,805			•	0.7	,387
							443	, 605			<u> </u>	31	,301
			or principal fund								•		
			tal surplus. Attach reconciliation				5,006	350			•	4,934	281
			nings or income fundings				5,819				•	5,728	5/6
	edu			nor ho	aka with income nor re	<u> </u>	3,013	,025				3,720	, 5 = 0
CCI	icau	10 10	Do not complete this sche				e 13. column	(d) is les	s than \$50 000				
1 1	lot inc	omo r	per books		• -72,			` ''	I on books this year				
					• /2,	555	1		nis return. Attach sched	* مايياد	•	-157	089
	2 Federal income tax3 Excess of capital losses over capital gains						1		is return not charged		. 🖵	157	, 5 5 5
			recorded on books this year.				1		ome this year.				
			lule		•		1		ome ms year.		•		
			corded on books this year not						and line 8			-157	.089
			this return. Attach schedule		•		10 Net inc						

-72,069

6 Total. Add line 1 through line 5

Subtract line 9 from line 6

RITTER CENTER 94-2675517

CA 199	CASH CONTRIBUTIONS INCLUDED ON PART I, LINE 3	S'	TATEMENT 1
CONTRIBUTOR'S NAME	CONTRIBUTOR'S ADDRESS	DATE OF GIFT	AMOUNT
MARIN COMMUNITY FOUNDATION	5 HAMILTON LANDING, STE 200 NOVATO, CA 94949		445,000
THE GEORGE H. SANDY FOUNDATION	P.O. BOX 591717 SAN FRANCISCO, CA 94159		30,000.
JOSEPH A. BASSETT TRUST	36 S KNOLL RD APT. A MILL VALLEY, CA 94941		100,000
SCHWAB CHARITABLE	211 MAIN STREET SAN FRANCISCO, CA 94105		56,150.
TOTAL INCLUDED ON LINE 3			631,150.
CA 199	ROSS AMOUNT FROM SALE OF ASSETS	S'	TATEMENT 2

CA 199	GRUSS AM	SAL		ە	TATEMENT Z
DESCRIPTION			TE DA'		THOD UIRED
				PUR	CHASED
		COST OR OTHER BASIS	DEPREC.	EXPENSE OF SALE	GROSS SALES PRICE
		256,432.	0.	0.	301,616.
TOTAL TO FORM 199, PA	GE 2, LN 6	256,432.	0.	0.	301,616.

RITTER CENTER 94-2675517

CA 199	ОТНЕ	R INCOME	STATEMENT 3
DESCRIPTION			AMOUNT
MISCELLANEOUS INC NET PATIENT REVEN 340B PROGRAM REVI	NUE ENUE		5,862. 1,282,637. 67,295. 252,155.
TOTAL TO FORM 199	9, PART II, LINE 7		1,607,949.
CA 199 COME	PENSATION OF OFFICERS,	DIRECTORS AND TRUSTEES	STATEMENT 4
NAME AND ADDRESS		TITLE AND AVERAGE HRS WORKED/WK	COMPENSATION
SAIMA FIRDOOS PO BOX 3517 SAN RAFAEL, CA	94912	CHIEF MEDICAL OFFICER 24.00	200,735.
MARK SHOTWELL PO BOX 3517 SAN RAFAEL, CA	94912	CEO 40.00	158,960.
AMY FAWCETT PO BOX 3517 SAN RAFAEL, CA	94912	WIPFLI CONTRACTED CFO 10.00	145,985.
KIM BAENISCHM PO BOX 3517 SAN RAFAEL, CA	94912	CHIEF OF STAFF 40.00	0.

RITTER CENTER		94-2675517
ALEC BRADBURRY PO BOX 3517 SAN RAFAEL, CA 949	40.00	PRACTITIONER 0.
DAN MASTERSON PO BOX 3517 SAN RAFAEL, CA 949	DIRECTOR 2.00	0.
CAROL C. FARRER, JI PO BOX 3517 SAN RAFAEL, CA 949	2.00	0.
J TIM BIDDLE PO BOX 3517 SAN RAFAEL, CA 949	TREASURER 2.00	0.
CAROL ANGEL PO BOX 3517 SAN RAFAEL, CA 949	SECRETARY 2.00	0.
MARGARET TREZEVANT PO BOX 3517 SAN RAFAEL, CA 949	PRESIDENT EM 2.00	ERITAS 0.
DAVID NEAGLE PO BOX 3517 SAN RAFAEL, CA 949	PRESIDENT 2.00	0.
BETTYE KRAY PO BOX 3517 SAN RAFAEL, CA 949	DIRECTOR 2.00	0.
SEAN MCCONNELL PO BOX 3517 SAN RAFAEL, CA 949	DIRECTOR 2.00	0.
ROBERT A. MCCASKILI PO BOX 3517 SAN RAFAEL, CA 949	2.00	0.
MICHAEL RALSTON PO BOX 3517 SAN RAFAEL, CA 949	DIRECTOR 2.00	0.
ROSE LINDA CAMACHO PO BOX 3517 SAN RAFAEL, CA 949	DIRECTOR 2.00	0.

RITTER CENTER		94-2675517
TONY DOYLE PO BOX 3517 SAN RAFAEL, CA 94912	DIRECTOR 2.00	0.
STEPHANIE ZIMAND - PLEXICO PO BOX 3517 SAN RAFAEL, CA 94912	DIRECTOR 2.00	0.
LUCIA MARTEL - DOW PO BOX 3517 SAN RAFAEL, CA 94912	DIRECTOR (UNTIL 3/22/2022) 2.00	0.
TOTAL TO FORM 199, PART II, LINE 11	-	505,680.

CA 199	OTHER EXPENSES	STATEMENT 5
DESCRIPTION		AMOUNT
CLIENT ASSISTANCE		1,162,048.
MARKETING & PUBLIC RELATIONS		120,986.
DUES & SUBSCRIPTION		35,553.
TAXES & LICENSES		32,515.
MISCELLANEOUS		18,172.
TRAINING		16,375.
BANK FEES & INTEREST		16,190.
CLIENT SERVICES		1,807.
HOUSING PROGRAM EXPENSES		0.
PENSION PLAN CONTRIBUTIONS		72,499.
OTHER EMPLOYEE BENEFITS		222,703.
LEGAL FEES		12,415.
ACCOUNTING FEES		282,177.
PROFESSIONAL FUNDRAISING FEES		216,162.
OTHER PROFESSIONAL FEES		1,190,888.
ADVERTISING AND PROMOTION		45,652.
OFFICE EXPENSES		561,137.
INFORMATION TECHNOLOGY		41,563.
TRAVEL		42,537.
INSURANCE		49,663.
TOTAL TO FORM 199, PART II, LIN	E 17	4,141,042.

RITTER CENTER 94-2675517

CA 199 OTF	HER INVESTMENTS	<u> </u>	STATEMENT 6
DESCRIPTION		BEG. OF YEAR	END OF YEAR
MUTUAL FUNDS CORPORATE BOND EXCHANGE TRADED FUND	os	1,872,811. 911,364.	
TOTAL TO FORM 199, SCHEDULE L, LINE	E 9	2,784,175.	2,370,654.
CA 199 C	OTHER ASSETS		STATEMENT 7
DESCRIPTION		BEG. OF YEAR	END OF YEAR
PLEDGES AND GRANTS RECEIVABLE PREPAID EXPENSES AND DEFERRED CHARG DEPOSITS ASSETS RESTRICTED AS TO USE ESTIMATED AMOUNTS DUE FROM THIRD-PA		717,191. 25,883. 22,605. 222,007. 72,831.	859,875. 119,693. 22,605. 243,228. 25,870.
TOTAL TO FORM 199, SCHEDULE L, LINE	E 12	1,060,517.	1,271,271.
CA 199 BONDS	AND NOTES PAYA	ABLE	STATEMENT 8
DESCRIPTION		BEG. OF YEAR	END OF YEAR
ESCROW ACCOUNT LIABILITIES		222,007.	243,228.
TOTAL TO FORM 199, SCHEDULE L, LINE	E 16	222,007.	243,228.
CA 199 OTH	HER LIABILITIES	<u> </u>	STATEMENT 9
DESCRIPTION		BEG. OF YEAR	END OF YEAR
ESTIMATED SETTLEMENT AMOUNT DUE TO PAYERS	THIRD-PARTY	223,805.	97,387.
TOTAL TO FORM 199, SCHEDULE L, LINE	E 18	223,805.	97,387.

CA 199	INCOME RECORDED ON BOOKS THIS YEAR NOT INCLUDED IN THIS RETURN	STATEMENT 10
DESCRIPTION		AMOUNT
UNREALIZED LOSS		-157,089.
TOTAL TO FORM 199,	SCHEDULE M-1, LINE 7	-157,089.

Sign

Here

ERO

Signature of office

Date Accepted _____

<u>TAXABLE YEAR</u>	
2021	

California e-file Return Authorization for Exempt Organizations

FORM **8453-EO**

Exempt Organization name	Identifying number
RITTER CENTER	94-2675517
Part I Electronic Return Information (whole dollars only)	
1 Total gross receipts (Form 199, line 4)	18,736,009
2 Total gross income (Form 199, line 8)	2 8,479,577
3 Total expenses and disbursements (Form 199, line 9)	3 8,394,557
Part II Settle Your Account Electronically for Taxable Year 2021	
4 Electronic funds withdrawal 4a Amount 4b Withdrawal date (mm/dd/y	ууу)
Part III Banking Information (Have you verified the exempt organization's banking information?)	
5 Routing number	
6 Account number 7 Type of account: Checking	g Savings
Part IV Declaration of Officer	
I authorize the exempt organization's account to be settled as designated in Part II. If I check Part II, box 4, I authorize an electronic fur on line 4a.	nds withdrawal for the amount listed
Under penalties of perjury, I declare that I am an officer of the above exempt organization and that the information I provided to my electransmitter, or intermediate service provider and the amounts in Part I above agree with the amounts on the corresponding lines of the California electronic return. To the best of my knowledge and belief, the exempt organization's return is true, correct, and complete. If t a balance due return, I understand that if the Franchise Tax Board (FTB) does not receive full and timely payment of the exempt organization organization will remain liable for the fee liability and all applicable interest and penalties. I authorize the exempt organization return and statements be transmitted to the FTB by the ERO, transmitter, or intermediate service provider. If the processing of the exempt organidelayed, I authorize the FTB to disclose to the ERO or intermediate service provider the reason(s) for the delay.	exempt organization's 2021 the exempt organization is filing zation's fee liability, the exempt d accompanying schedules and

Part V Declaration of Electronic Return Originator (ERO) and Paid Preparer.

VASOUEZ + COMPANY LLP

I declare that I have reviewed the above exempt organization's return and that the entries on form FTB 8453-EO are complete and correct to the best of my knowledge. (If I am only an intermediate service provider, I understand that I am not responsible for reviewing the exempt organization's return. I declare, however, that form FTB 8453-EO accurately reflects the data on the return.) I have obtained the organization officer's signature on form FTB 8453-EO before transmitting this return to the FTB; I have provided the organization officer with a copy of all forms and information that I will file with the FTB, and I have followed all other requirements described in FTB Pub. 1345, 2021 Handbook for Authorized e-file Providers. I will keep form FTB 8453-EO on file for **four** years from the due date of the return or **four** years from the date the exempt organization return is filed, whichever is later, and I will make a copy available to the FTB upon request. If I am also the paid preparer, under penalties of perjury, I declare that I have examined the above exempt organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

Date

Check if

also paid

preparer

Check

if self-

employed

ERO's PTIN

₽00576936

09/05/2023

Date

wust	Firm's name (or yours	VASQUEZ + COMPANY LLI	P		Firm's FEIN 33-0700332	
Sign	if self-employed) and address					
		GLENDALE, CA			ZIP code 91203	
	Under penalties of perjury, I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.					
Paid Prepa	Paid preparer's signature		Date	Check if self- employed	Paid preparer's PTIN P00576936	
Must			•	Firm's FEIN 33-0700332		
Sign	if self-employed) and address	655 N. CENTRAL AVE	., STE 1550			
		GLENDALE, CA			ZIP code 91203	

FTB 8453-EO 2021

2021 Tax Return - From Vasquez & Company LLP

Final Audit Report

Created: August 07, 2023

By: Vasquez & Company LLP(d_espindola@vasquezcpa.com)

September 05, 2023

Status: ESigned

Transaction ID: K602DZ6U7WX476CMKJ65MNAZHW

Documents: Ritter Center - 2021 Returns.pdf

Form RRF-1 with 990 attached.pdf

"2021 Tax Return - From Vasquez & Company LLP" History

Document emailed to (mshotwell@rittercenter.org) for signature 8/7/2023 15:05:52 PM Pacific Daylight Time

Document viewed by (mshotwell@rittercenter.org) 9/5/2023 13:41:30 PM Pacific Daylight Time - IP address: 69.109.252.76

Document e-signed by (mshotwell@rittercenter.org)
Signature Date: 9/5/2023 13:42:36 PM Pacific Daylight Time - IP address: 69.109.252.76

Document Signed 9/5/2023 13:42:36 PM Pacific Daylight Time